

# Japan's Trade Strategy in Troubled World Market: Development of the Japan-Mexico Economic Partnership Agreement (EPA) and Economic Integration in the Asia-Pacific Region

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# Today's Content

- 1. Introduction
- 2. Japan's FTA Policy and the TPP
- 3. Japan and Mexico: a renewed partnership
- 4. How does Japan cope with this new trend ?
- 5. Conclusions

# 1. Introduction

Two major uncertainties in the world economy;  
Brexit and Trump

# Two Major Sources of Uncertainty BREXIT & Trump Shock



# “Trump puts **protectionism** at heart of US economic policy” (F.T. Jan. 24)

- Executive order signed to withdraw from the TPP (Jan. 23 2017)
- US Business leaders warned over offshoring jobs: border tax to be imposed
- John McCain: “ (the TPP move is) **a serious mistake**. It will create an opening for China to rewrite the economic rules at the expense of American workers. And it will send **a troubling signal of American disengagement in the Asia-Pacific region** at a time we least afford it”
- Unwinding the **NAFTA** would hit Mexico hard, but Japan and the EU would be adversely affected as well
- **Germany** accused by Peter Navarro of “grossly undervalued” euro to “exploit” the US and its EU partners (Feb. 1)
- Navarro: “Germany was one of the main barriers to a US trade deal with the EU.” “the talks with the EU over the **TTIP declared dead**”

# Trump opts for “bilateral trade deals”

- “bilateral deals” does **not** mean necessarily Free Trade Agreement (FTA): the only FTA Trump mentioned was the one with the UK
- “bilateral deals” with countries which run **trade surplus** with the US; e.g. Japan(\$68.6 billion), Mexico(\$58.4 billion), China (\$365.7 billion)
- The deals could imply balancing trade account via political interventions by governments: “**numerical targets**” of auto imports by Japan until “**reciprocity**” to be achieved
- Revival of “**procedural protectionism**” of 1980’s by way of Section 301 type of “**unilateralism**” ⇒⇒⇒WTO inconsistent

# Why Brexit matters?: Major Japanese Companies Presence in the UK



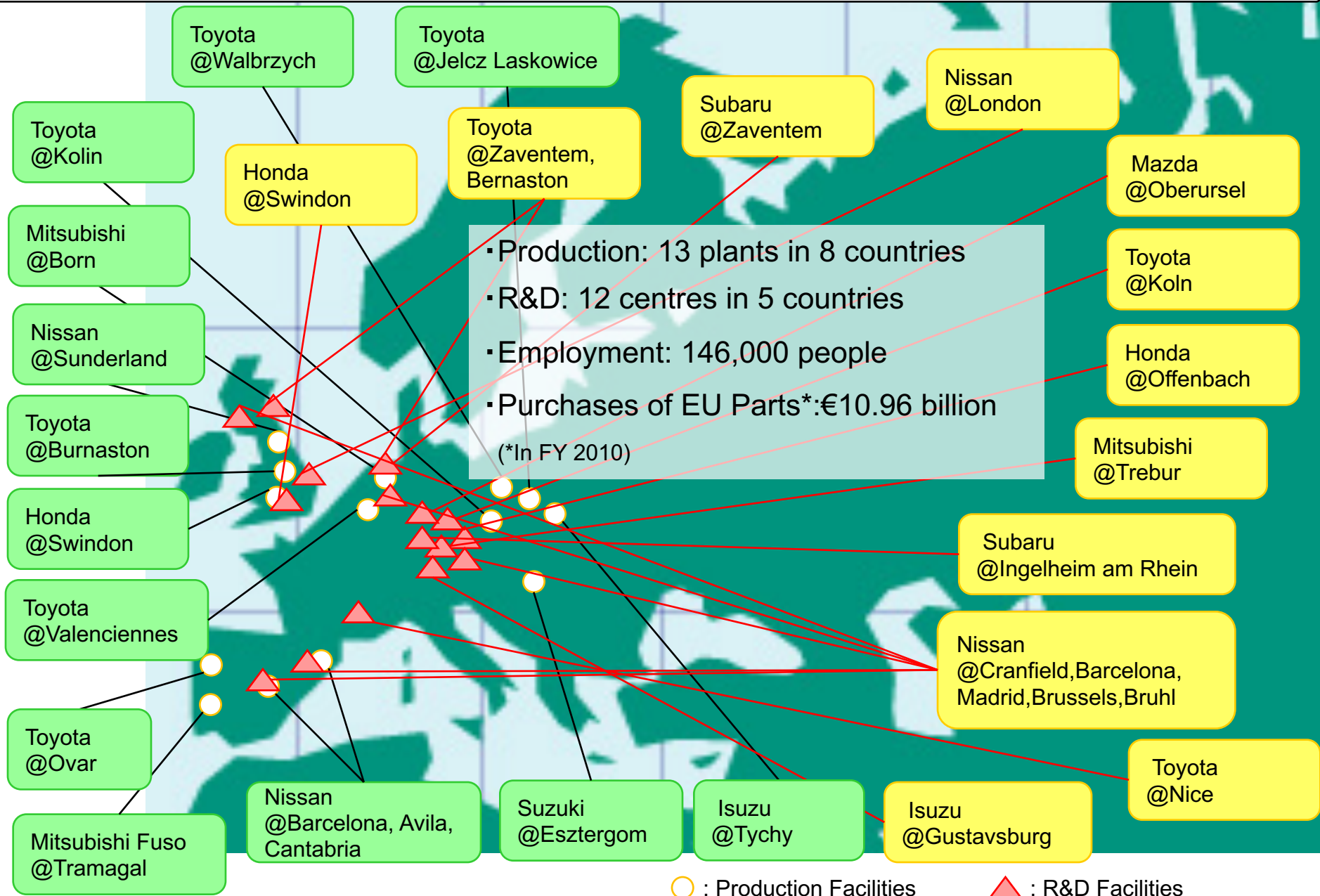
company	Sales in the EU (Oku Yen)	British Employee	Export to the EU
Toyota	23,233	3,000	75% of the UK production to the EU
SONY	18,813	5,000	Headquarters function for the EU
Nissan	17,481	8,000	80% of the UK production to the EU
Canon	10,743	2,800	Camera, Multi-function equipment
Hitachi	9,511	5,000	8000 OkuYen awarded order trains
Toshiba	5,599	n.a.	Headquarters Function for the EU
Ricoh	5,310	3,000	Overall sales in the EU
Mitsubishi Electric	3,699	n.a..	Air conditioning system in the EU
KonicaMinolta	3,197	1,300	Multifunction office equipment
Takeda Pharma.	3,093	n.a.	Experiments for the entire EU market
Nomura HD	1,458	2,500	Supporting M&A, security, banking

# What happens if the UK fails to keep free market access to the EU Single Market ?

- The UK should resume **a full membership of the WTO**: British products become subject to the MFN duties imposed by the EU Common External Tariff; e.g. 10 % on passenger car, 14% on Plasma TV, etc.
- The UK should establish its own **national tariff schedule** in accordance with the GATT Art. II, which implies inevitable **tariff negotiations** with the WTO Members including the EU
- Likewise, the UK should negotiate its own commitment in trade in services under the **GATS** (General Agreement on Trade in Services, WTO)
- Accordingly, the UK shall be obliged to negotiate its national commitment on **Government Procurement** under the WTO/**GPA** to establish its own entity list



# Japanese Auto Producers' production sites and R&D centres in the EU

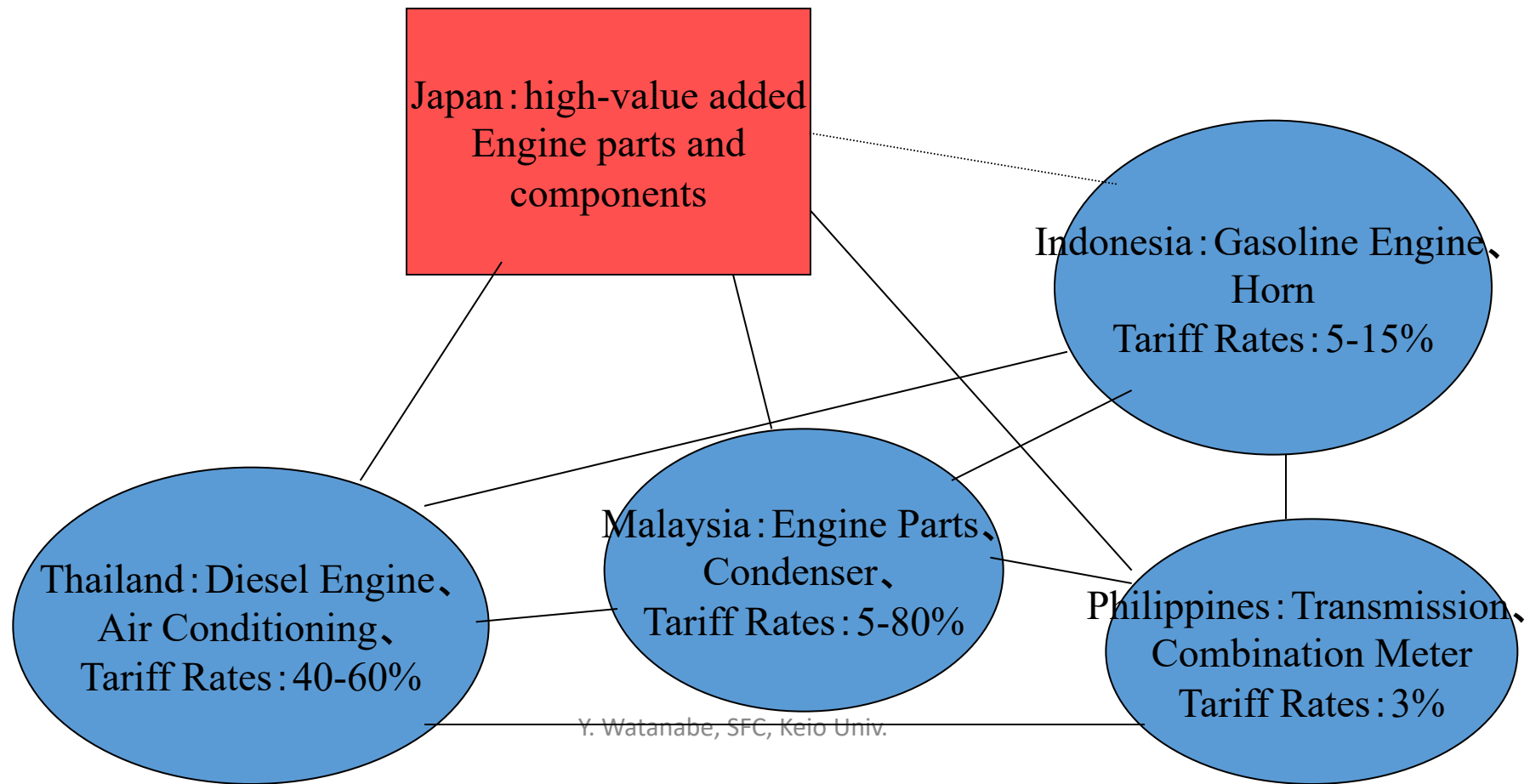


## 2. Japan's FTA/EPA Policy and the TPP/CPTPP

From “*de-facto*” Business-driven Integration  
To “*de-jure*” Institution-driven Integration:  
2001-2019

# Japanese Car Industry: Optimal Supply System in East Asia after the Plaza Accord (Sept. 1985)

## De-facto Business-driven Integration



# Market Integration in Asia-Pacific

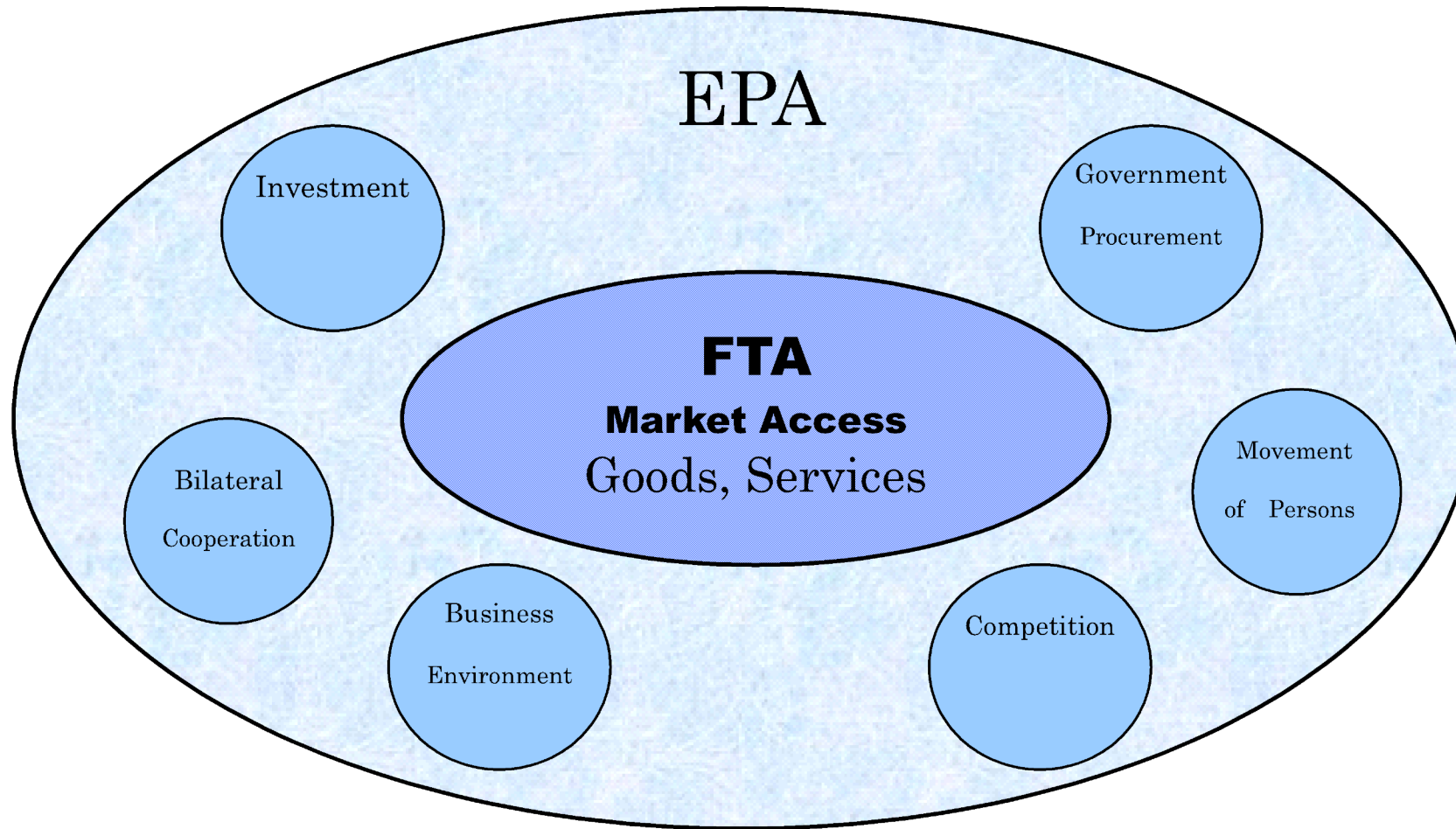
- **The Plaza Accord** (G5) as an “ignition key” in September 1985
- **De-facto Business-driven Integration** through FDI establishing Supply-chain and Production Networks in the region
- FTA/EPAs to consolidate the merits of the De-facto Integration
- From Bilateral FTA/EPAs to **Wider Regional FTA/EPAs**: (ASEAN+1)x5, ASEAN+3, ASEAN+6=RCEP, Japan-China-Korea EPA
- Beyond Regional FTA/EPAs ⇒⇒⇒ the **TPP** as an inter-regional FTA
- **CPTPP(TPP11)** to keep momentum of trade liberalism in the aftermath of the US departure from the TPP in force since Dec.2018

## Japan's EPAs: achievements so far (as of August 2017)

- Japan-Singapore EPA (in force since 2002.11)
- **Japan-Mexico** EPA (negotiations started in 2002.11, in force since 2005.4)
- Japan-Malaysia EPA (in force since 2006.7)
- Japan-Chile EPA (negotiations started in 2006.2, in force since 2007.9)
- Japan-Thailand EPA (agreement in substance 2005.9, in force 2007.11)
- Japan-Indonesia EPA (negotiations started in 2005.7, in force 2008.7)
- Japan-Brunei EPA (negotiations started in 2006.6, in force 2008.7)
- Japan-ASEAN EPA (negotiations started in 2005.4, in force 2008.12)
- Japan-Philippines EPA (agreement in substance 2004.11, in force 2008.12)
- Japan-Switzerland EPA (negotiations started in 2007.5, in force 2009.2)
- Japan-Vietnam EPA (negotiations started in 2007.1, in force 2009.10)
- Japan-India EPA (negotiations started in 2007.1, in force 2011.8)
- Japan-Peru EPA (negotiations started in 2009.5, in force 2012.3)
- Japan-Australia EPA (negotiations started in 2007.4, agreement in substance in 2014.04, in force 2015.01)
- Japan-Mongolia EPA (negotiation started in 2012.6, signed in 2015.02, in force 2016.06)
- **Japan-EU** EPA (negotiation started in 2013.03, agreement in principle reached in 2017.07, in force since 2019.02)
- Japan-Korea EPA (negotiations started in 2003.12, suspended in 2004.11)
- Japan-GCC EPA (negotiations started in 2006.9)
- Japan-Canada EPA (negotiation started in 2012.10)
- Japan-Colombia EPA (negotiation started in 2012.12)
- Japan-Turkey EPA (negotiation started in 2014.12)

# Economic Partnership Agreement

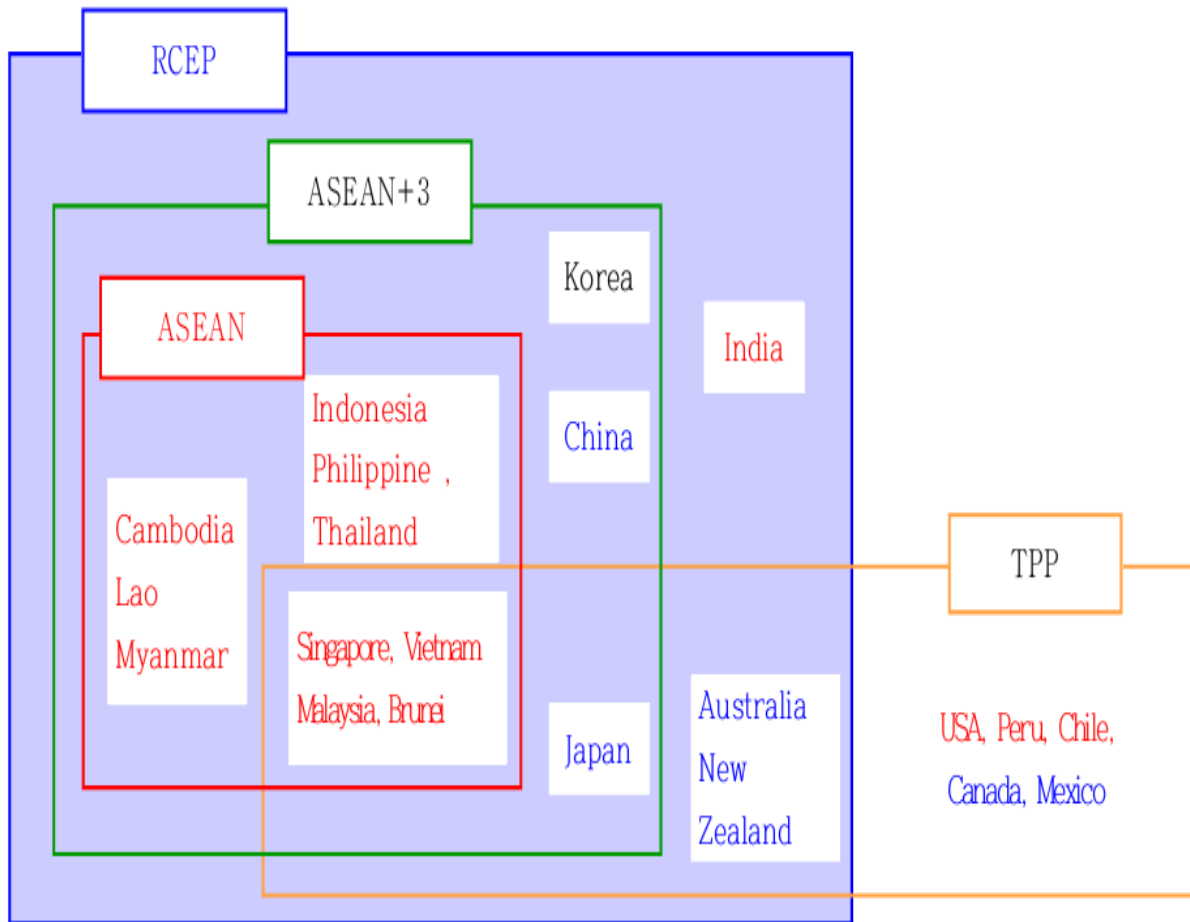
## EPA: Japan's FTA Strategy



# Substance of Japan's EPA

	Trade in goods			Trade in service				Investment				Government Procurement	Intellectual Property	Competition	Improvement Of Business Environment	Cooperation	Energy and Mineral Resources
	Market Access	SPS/TBT	Mutual Recognition	Market Access	National Treatment	MFN Treatment	Movement of Natural Person	National Treatment	MFN Treatment	Prohibition of performance requirements	Dispute Settlement between state and investor						
ASEAN	Vietnam	○	○		○	○		○			○			○	○	○	
	Philippine	○		○	○	○	○	○	○	○	○		○	○	○	○	
	ASEAN	○	○													○	
	Brunei	○			○	○	○	○	○	○	○	○			○	○	○
	Indonesia	○			○	○	○	○	○	○	○	○		○	○	○	○
	Thailand	○		○	○	○	○	○	○	○	○	○		○	○	○	○
	Malaysia	○	○		○	○	○	○	○	○	○	○		○	○	○	○
	Singapore	○		○	○	○		○	○		○	○	○	○	○		
Latin America	Chile	○	○			○	○	○	○	○	○	○	○	○	○		
	Mexico	○	○			○	○	○	○	○	○	○	○	○	○	○	
Europe	Switzerland	○	○		○	○	○	○	○	○	○	○	○	○	○		

# Membership and Economic Importance of Regional Integration Frameworks in Asia-Pacific



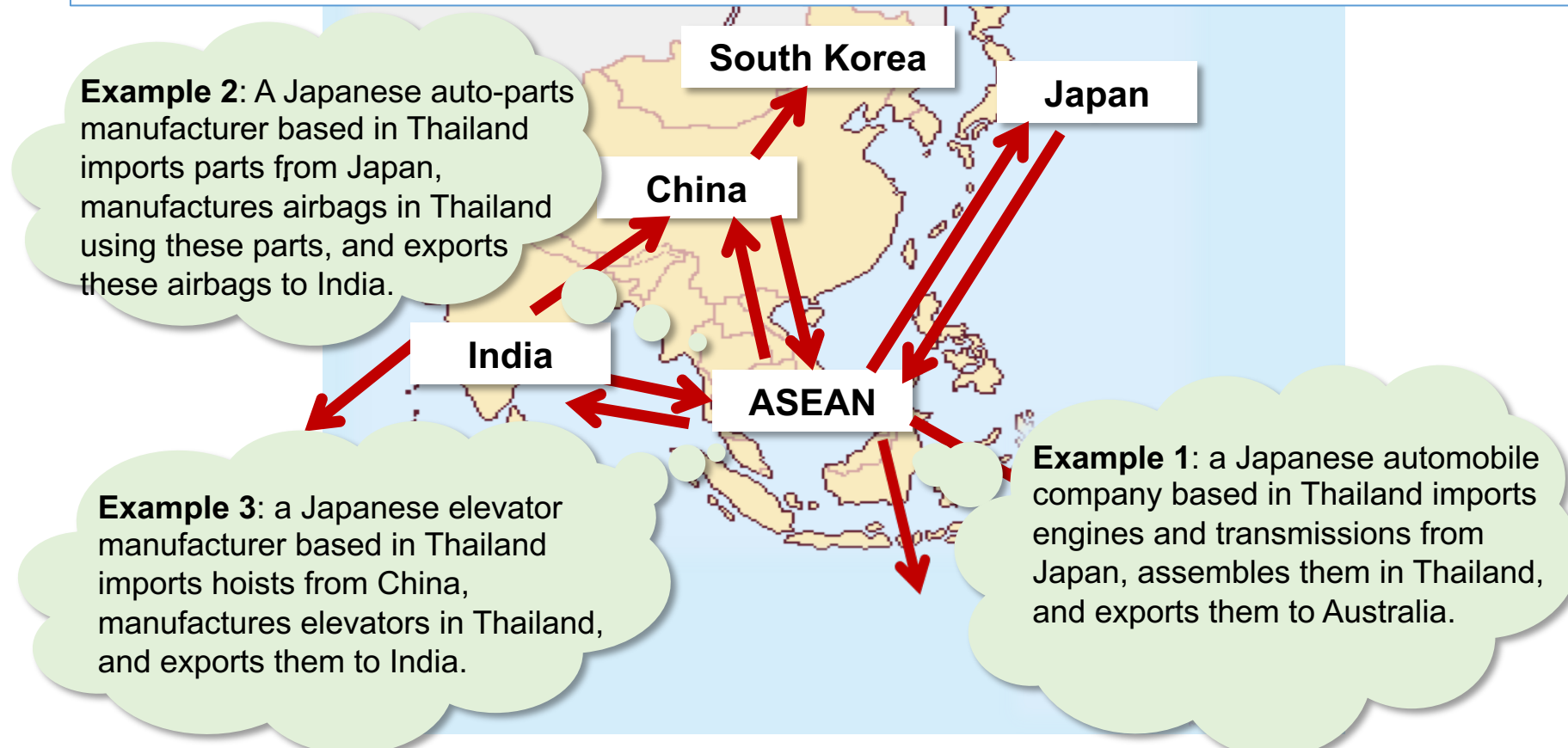
	Trade (2012)	Trade (2012)	GDP (2011)	GDP (2011)
	Billion US \$	Share (%)	Billion US \$	Share (%)
JCK FTA	6,619	17.9	14,280.9	20.4
RCEP	10,470	28.4	19,929.9	28.5
<b>TPP</b>	<b>9,545</b>	<b>25.9</b>	<b>26,593.4</b>	<b>38.0</b>
TTIP	15,602	42.3	32,686.5	46.8
World	36,890	100.0	69,899.2	100.0



# The significance of participation in RCEP

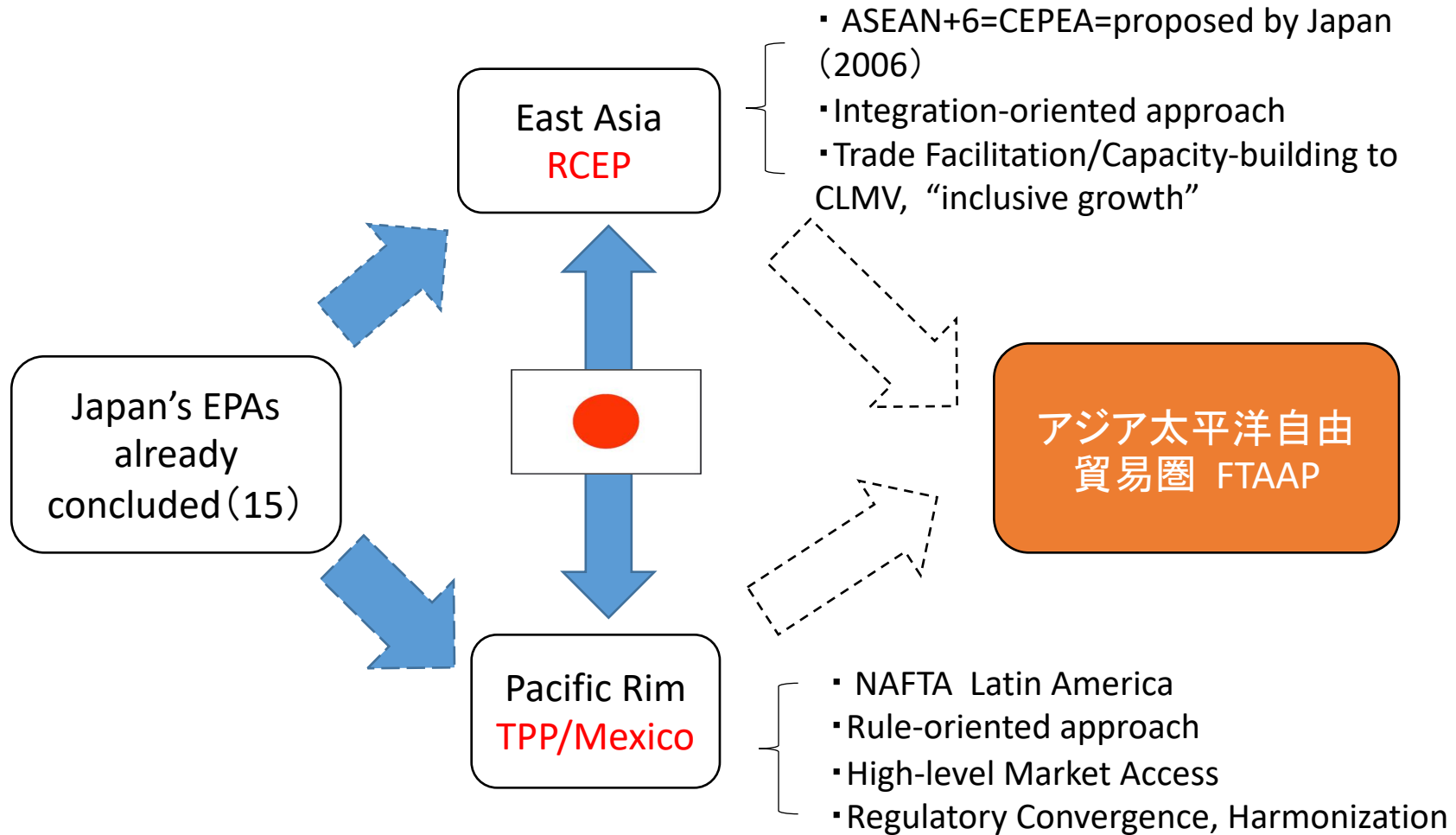
## Unification of supply chain networks in the East Asia region

- In order to increase exports to growth markets both inside and outside the East Asia region, the unification of corporate supply chains is essential.
- At present, each EPA has its own set of regulations (e.g. rules of origin), and the differences between these regulations hinder corporate activities. By unifying these regulations into a single set of simple, easy-to-use rules for corporations, RCEP will facilitate the establishment of an trans-national supply chain network.



# Japan's EPA Strategy

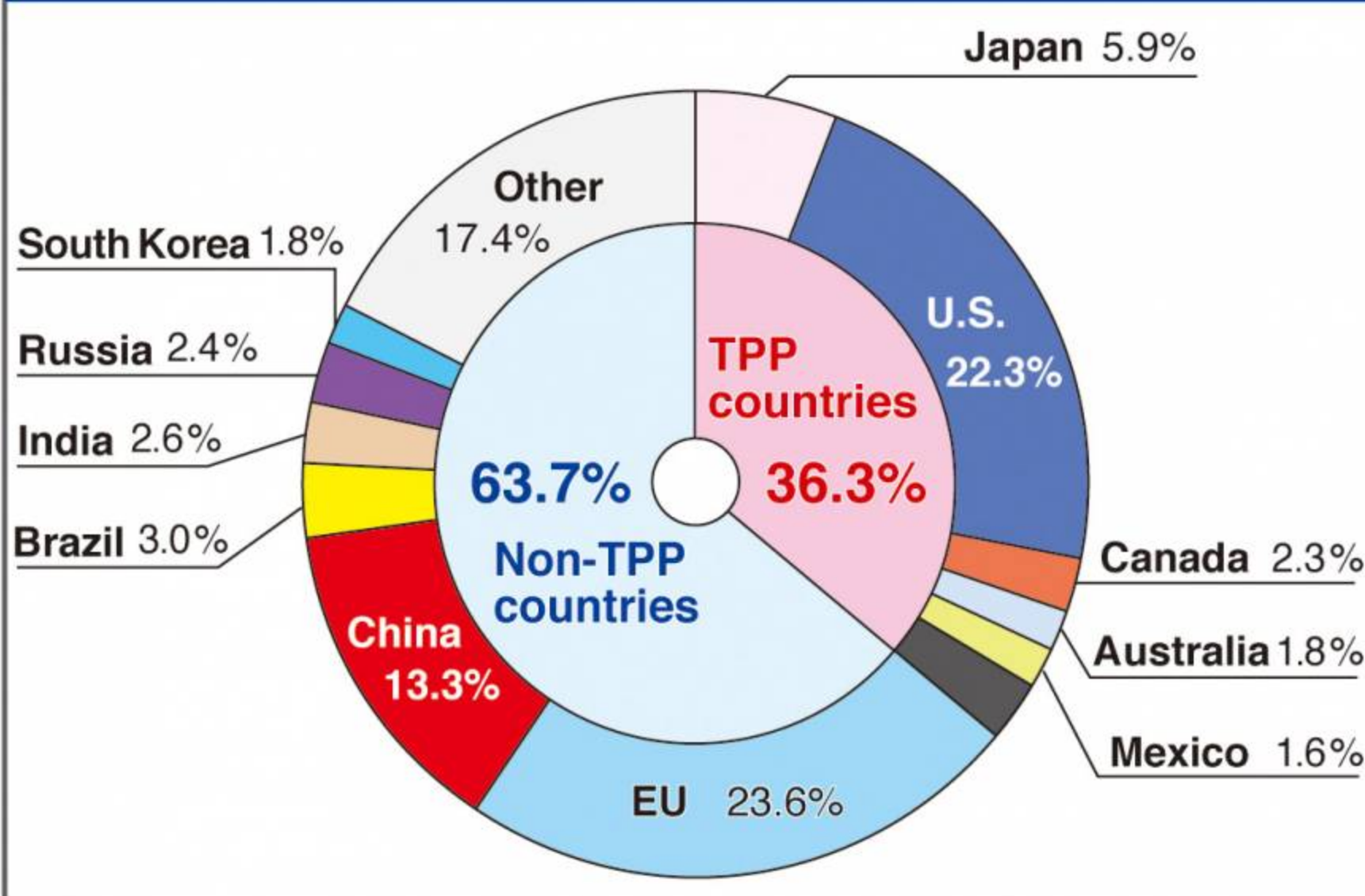
-- Japan as a Pivotal Centre between **TPP & RCEP** --



# TPP an Agreement on Substance, Atlanta, Oct. 5 2015 ⇒ signed in Feb. 2016

- Tariff Elimination: ① 99.9% on Industrial Products, ② 97.1% on Agricultural Products
- New Rules: ① SOEs (regulations on non-commercial assistance by government), ② Labour and Environment (subject to dispute settlement procedures), ③ Government Procurement (obligations extended to non-WTO/GPA signatories)
- User-friendly Rules: Rules of Origin, Trade Facilitation, SMEs-related provisions, Investment (ISDS)
- Membership requested by: Korea, the Philippines, Thailand, Taiwan, and Indonesia

# Share of global GDP (2014)



SOURCE: World Economic Outlook Database April 2014

# Now the US withdraws from the TPP, China will . . .

- take advantage of the US withdrawal from **rule-making in trade and investment** across Asia-Pacific by imposing its own power-oriented trade policies: aggressive use of anti-dumping measures, state subsidies on steel
- lose incentives to enhance FTAs (RCEP, JCK) in absence of the TPP **jeopardizing further trade liberalization** in East Asia: China-Korea FTA(2015)
- instead accelerate the “**One Belt, One Road**” Initiatives by making full use of the **AIB** as well as the BRICS Bank

⇒⇒⇒ Market economy principles are to be irreversibly pushed back and diminished if not completely abandoned

⇒⇒⇒ a **major crisis for the free democracy** in the region

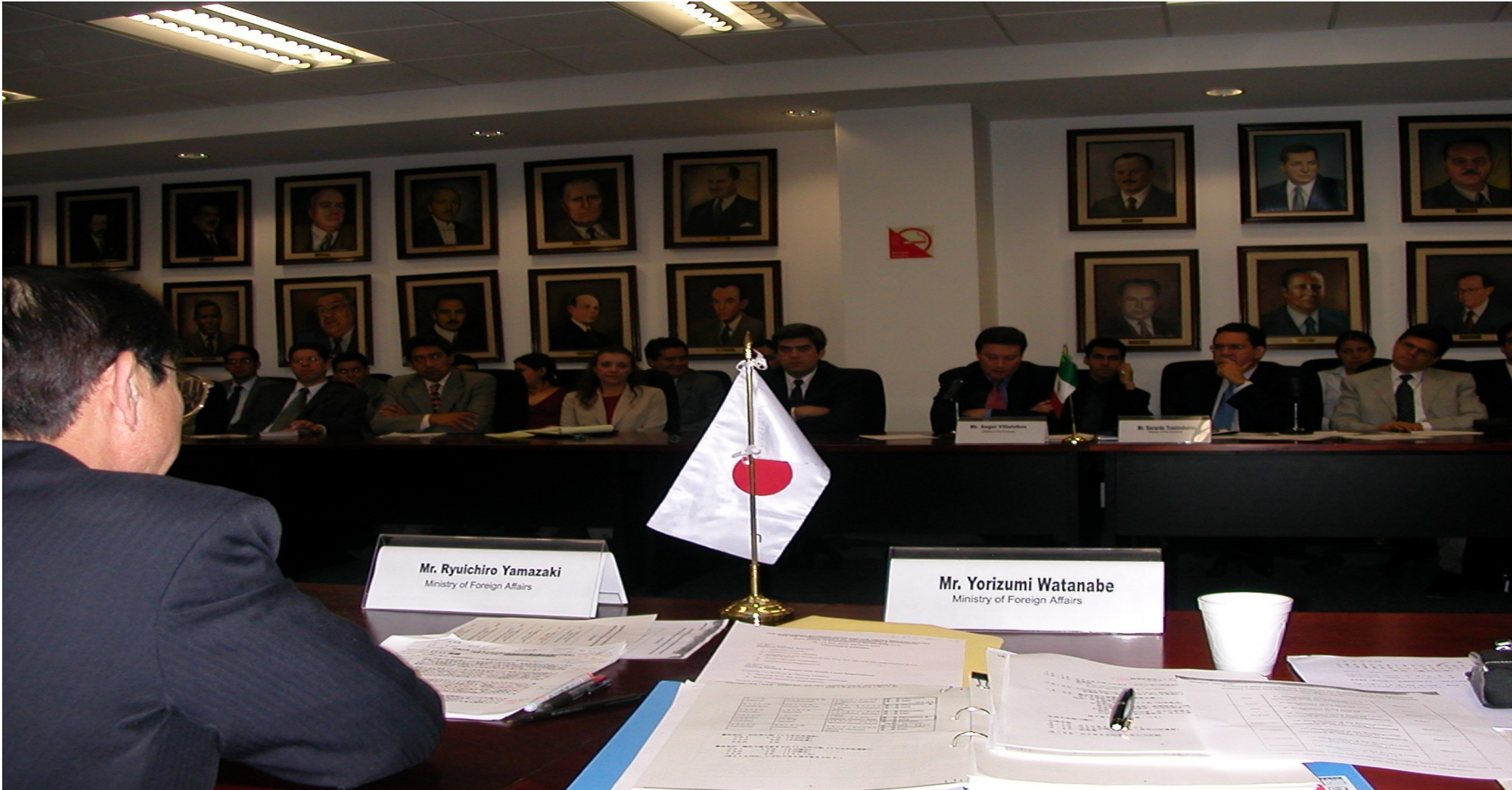
⇒⇒⇒⇒⇒ “**TPP-minus US**” (or TPP/11) pursued as the template for the 21<sup>st</sup> century trade rules across Asia-Pacific to keep momentum

# 3. Japan and Mexico: a renewed partnership

# Japan-Mexico Renewed Partnership

- 2002.7 Joint Study Group concluded its work
- 2002.11 **Negotiation started** on the Officials' Level
- 2003.10 **President Fox's State Visit to Tokyo** (negotiation broken down)
- 2003.11 Negotiation resumed ("Compare-notes")
- 2004.3 **Agreement on Substance reached**
- 2004.9 Agreement signed (PM Koizumi & President Fox, Mexico City)
- 2005.4 **Coming-into-effect of the Agreement**
- 2007.4 Coming-into-effect of the Protocol for Improved Market Access
- 2008.9 Negotiation for Amendment started
- 2011.2 Agreement reached on Amendment of the Agreement
- 2011.9 Signature on the Amended Agreement
- 2012.4 Coming-into-force of the Amended Agreement

# Japan-Mexico EPA Negotiations: Nov.2002 – March 2004





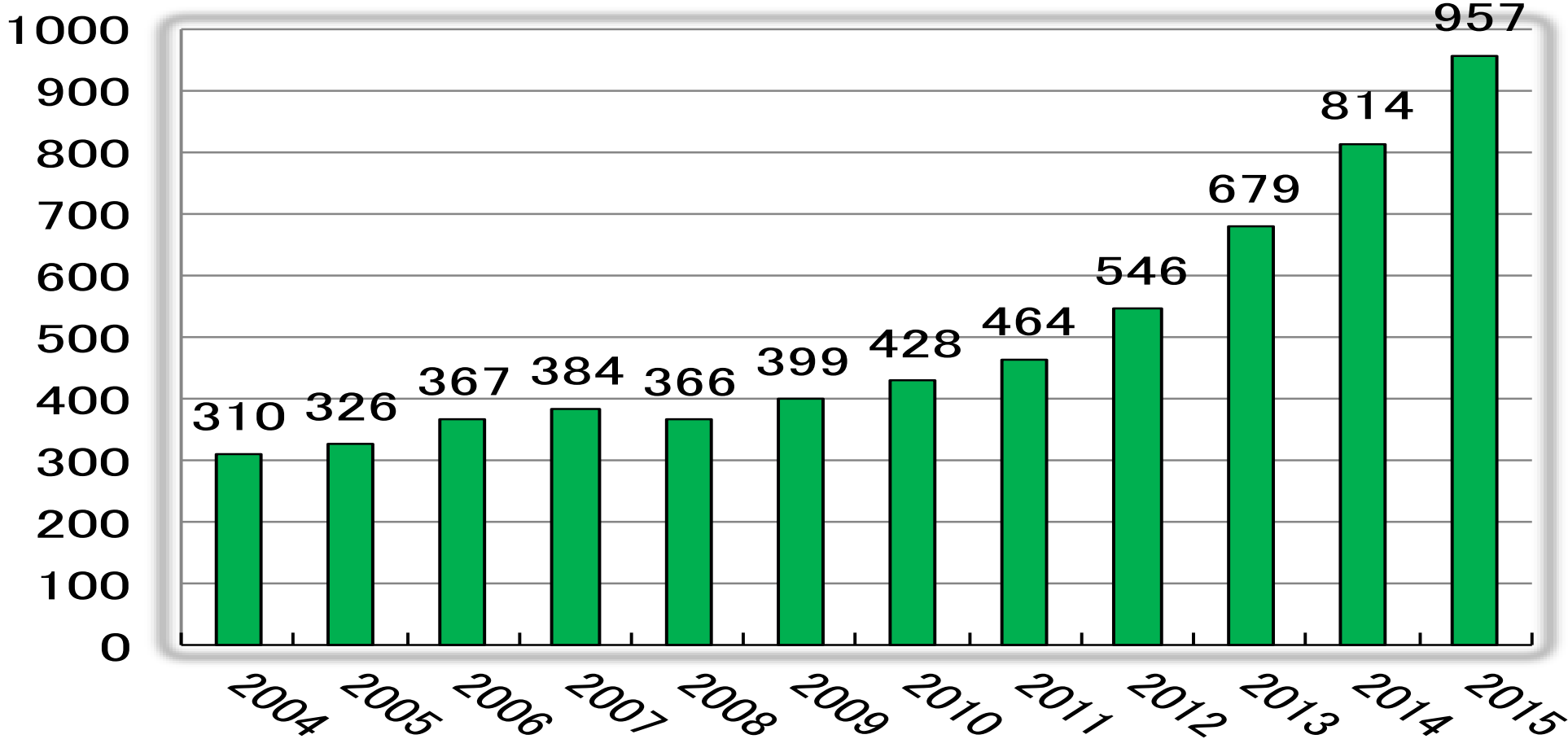
# Agreement on Substance reached on 5<sup>th</sup> Mar. 2004



# Renewed Partnership between Japan and Mexico

- Mexico looks at the TPP as an opportunity to **reinvigorate the NAFTA** while opening up some of the preeminent markets in East Asia
- In the merchandise trade, the TPP might streamline the **rules of origin** by allowing accumulation between participating countries for value-added percentages as well as for change in tariff classification (CTC)  
⇒⇒⇒ **more connectivity** across the Asia-Pacific region
- Potential of the **Pacific Alliance**: trade between the countries of the Pacific Alliance and Mexico has grown from US\$ 0.9 billion (1993) to US\$ 12.1 billion (2014) in the past two decades

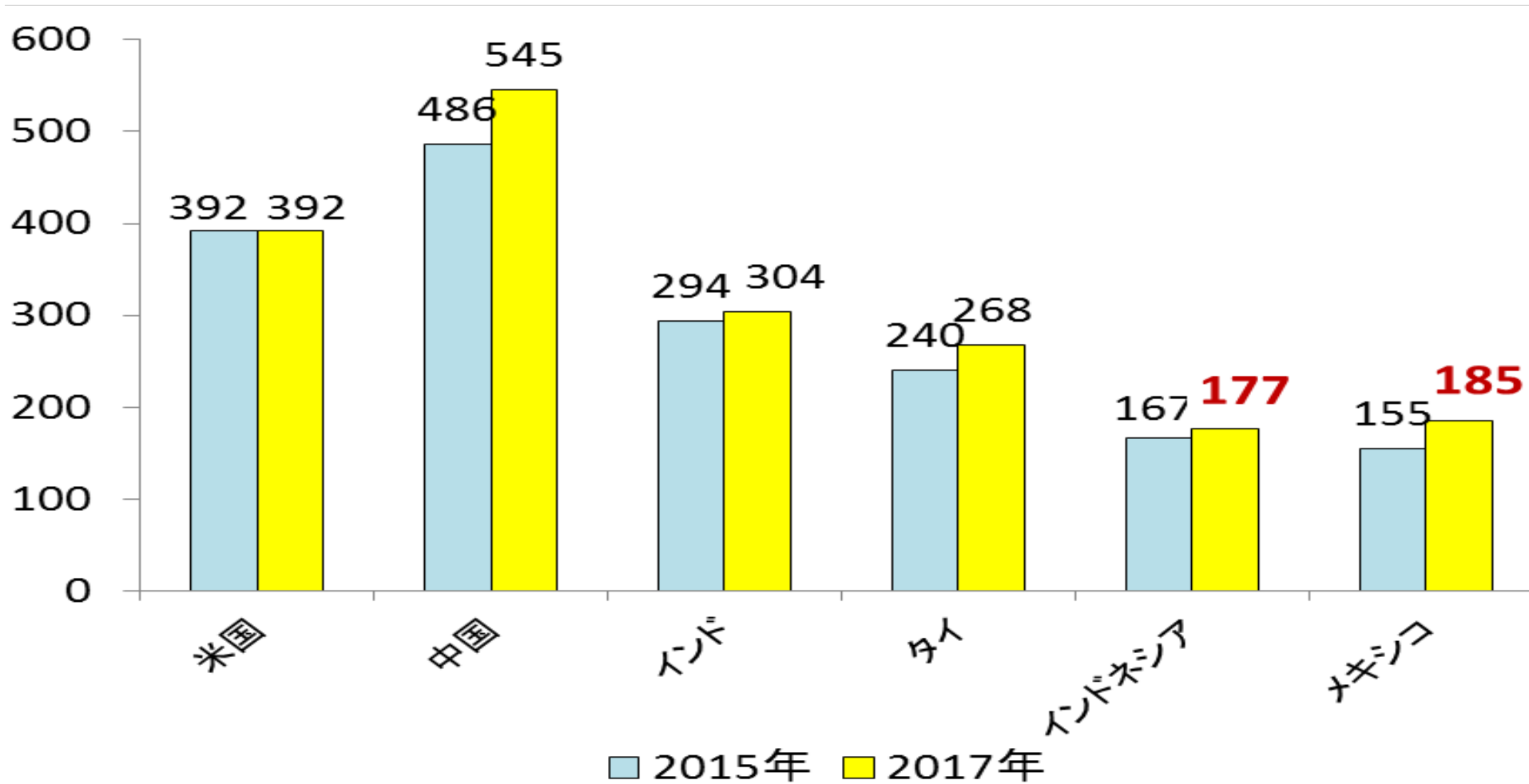
# Japanese Companies in Mexico (2004-2015)



# World Car Production Top 15 (2005-2014)

	2005	million unit	2013	million unit	2014	million unit
1	USA	11.9	China	22.1	China	23.7
2	Japan	10.8	USA	11.1	USA	11.7
3	Germany	5.8	Japan	9.6	Japan	9.8
4	China	5.7	Germany	5.7	Germany	5.9
5	ROK	3.7	ROK	4.5	ROK	4.5
6	France	3.5	India	3.9	India	3.8
7	Spain	2.8	Brazil	3.7	Mexico	3.4
8	Canada	2.7	Mexico	3.1	Brazil	3.1
9	Brazil	2.5	Thailand	2.5	Spain	2.4
10	UK	1.8	Canada	2.4	Canada	2.4
11	Mexico	1.7	Spain	2.2	Russia	1.9
12	India	1.6	Russia	2.2	Thailand	1.9

# Japanese Car Manufacturers Overseas Production

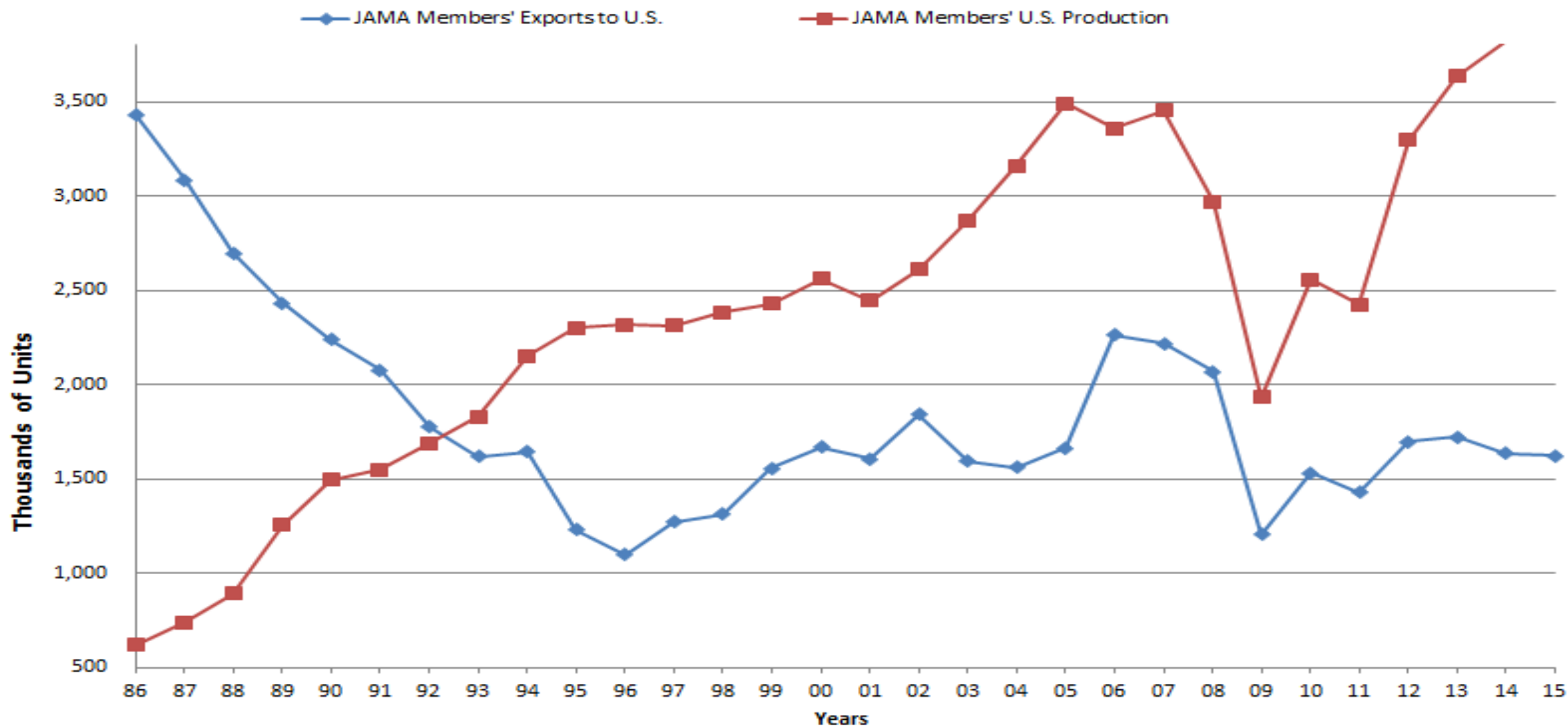


# 4. How does Japan cope with this new trend ?

In case of Car Industries: changing patterns of trade and local production in the US

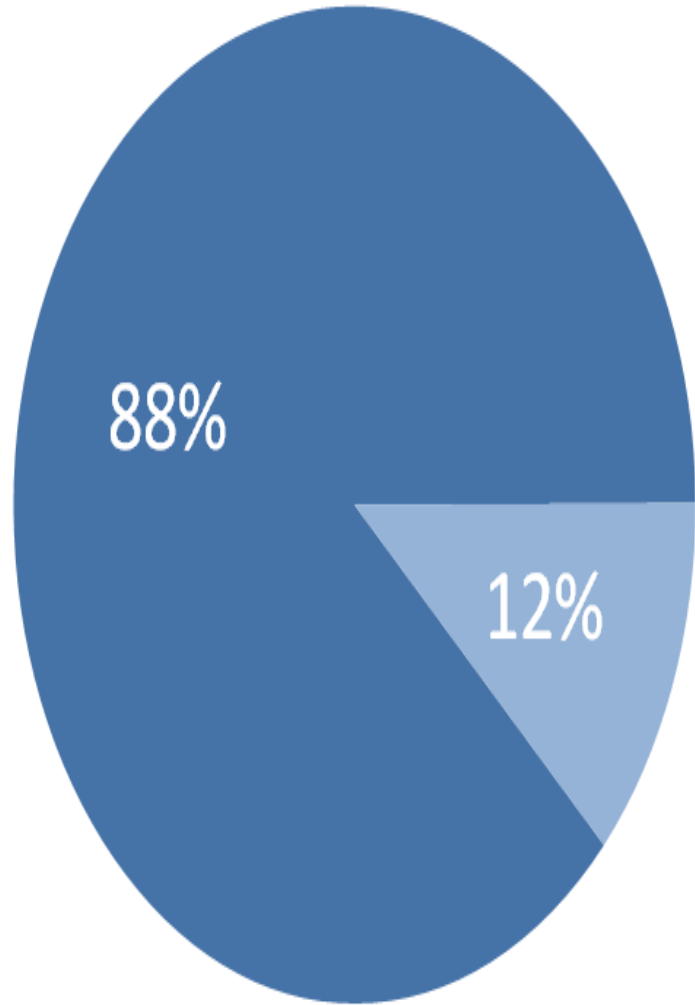
Japanese car producers deploy 26 factories and 36 R&D centers in the US making **3.9 million passenger vehicles** as well as 4.6 million engines and creating jobs for **1.5 million people**.

## JAMA Members' U.S. Vehicle Production and Exports to U.S.



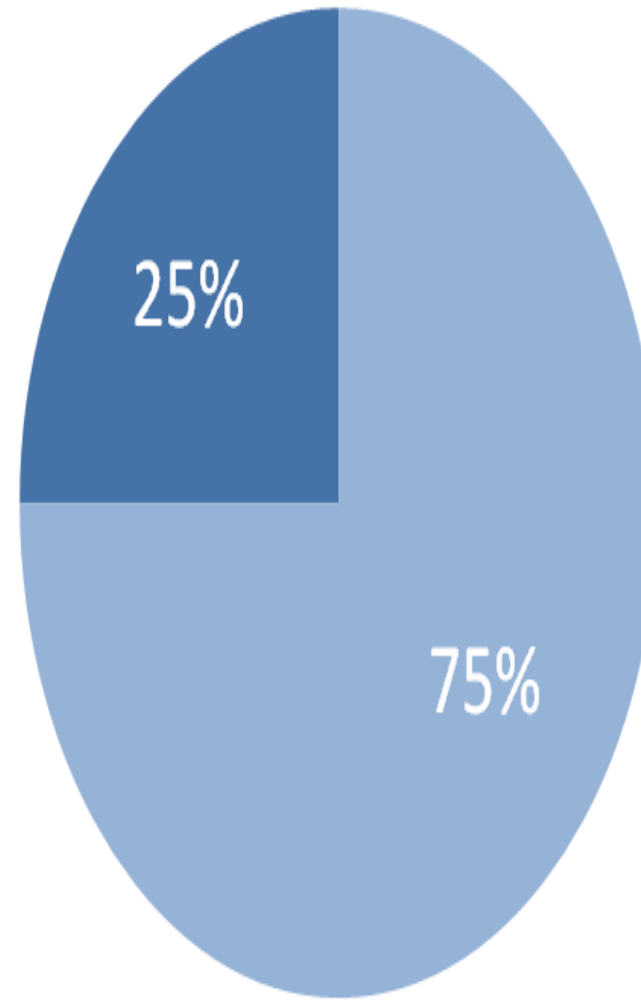
Note: JAMA members' production figures for years 1987-2009 include their production for Chrysler, Ford, and/or GM.

# 1986



- Sales of Imported Vehicles
- Sales of Vehicles Manufactured in North America

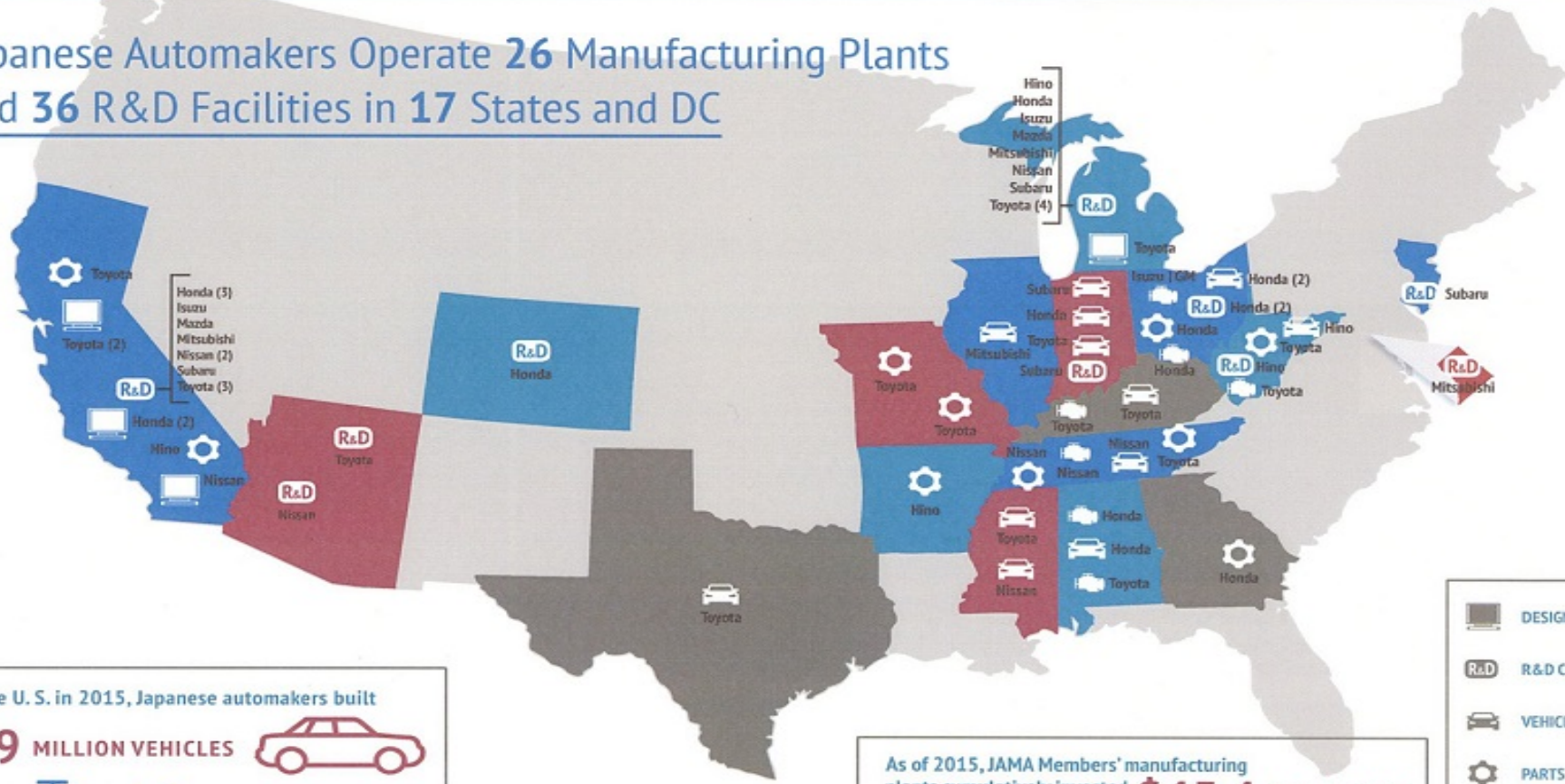
# 2015



- Sales of Imported Vehicles
- Sales of Vehicles Manufactured in North America




Japanese Automakers Operate **26** Manufacturing Plants and **36** R&D Facilities in **17** States and DC





In the U.S. in 2015, Japanese automakers built **3.9 MILLION VEHICLES** and **4.6 MILLION ENGINES**


As of 2015, JAMA Members' manufacturing plants cumulatively invested **\$45.4 BILLION** in the U.S. Economy

-  DESIGN CENTER
-  R&D CENTER
-  VEHICLE MFG. PLANT
-  PARTS MFG. PLANT
-  ENGINE MFG. PLANT

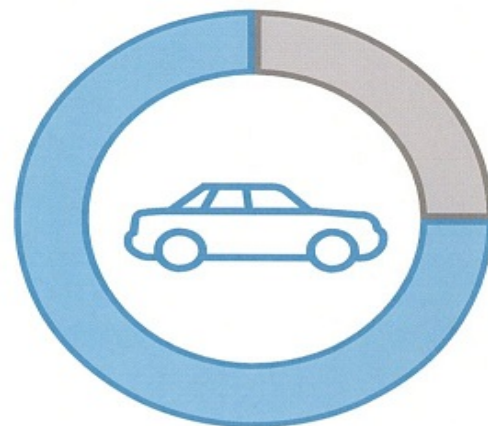
 **87,788** DIRECT EMPLOYEES

**375,143** NEW VEHICLE DEALERS' EMPLOYEES 

 **1,043,000** INTERMEDIATE & SPIN-OFF

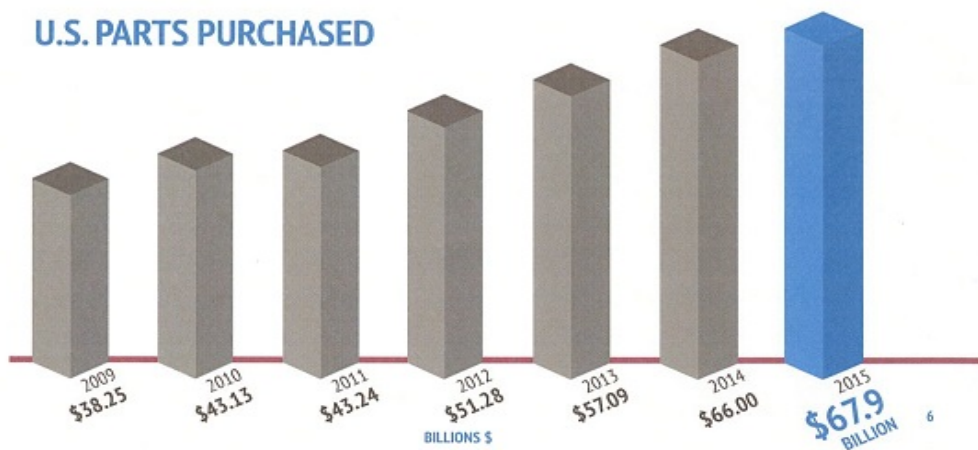
**1,505,931** TOTAL AMERICAN JOBS 

EMPLOYMENT 2015	AUTOMAKERS	NEW VEHICLE DEALERS	TOTAL
Manufacturing	60,640		
R&D/Design	5,086		
Headquarters, Sales & Others	22,062		
<b>Subtotal</b>	<b>87,788</b>	<b>375,143</b>	<b>462,931</b>
Suppliers	231,000	122,000	353,000
Spin-Off	409,000	281,000	690,000
<b>Grand Total</b>	<b>727,788</b>	<b>778,143</b>	<b>1,505,931</b>



**75%**  
of Japanese-Brand  
Vehicles Sold in the  
U.S. are Built in  
North America

**U.S. PARTS PURCHASED**





**HONDA**

Accord Coupe | Accord Sedan | Accord Hybrid  
Civic Sedan | Crosstour | CR-V | Odyssey  
Acura (ILX, MDX, RDX, TLX)



**NISSAN**

Altima | LEAF | Maxima | Rogue | Pathfinder  
Frontier | Armada | Titan | NV Cargo  
NV Passenger | Murano | Infiniti QX60



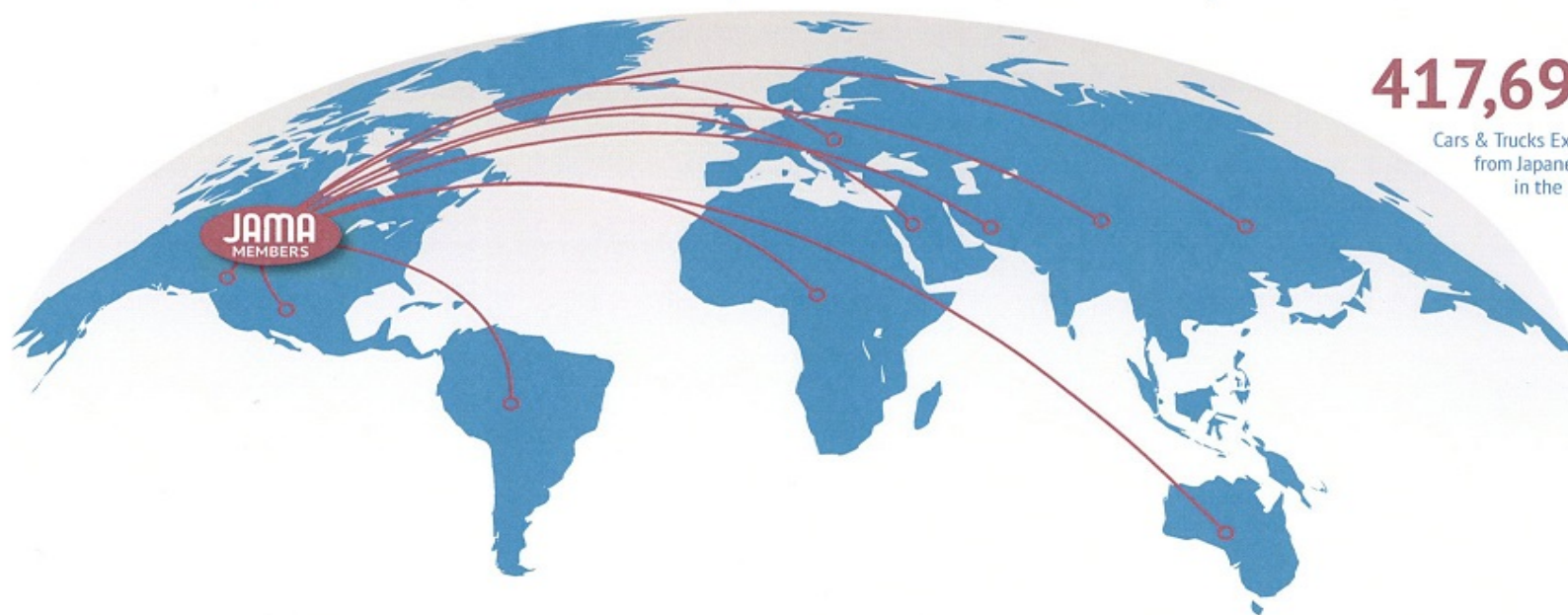
**SUBARU**

Legacy | Outback



**TOYOTA**

Avalon | Camry | Corolla | Highlander | Sequoia  
Sienna | Tacoma | Tundra | Venza



**417,699**

Cars & Trucks Exported  
from Japanese Auto Plants  
in the U.S. in 2015

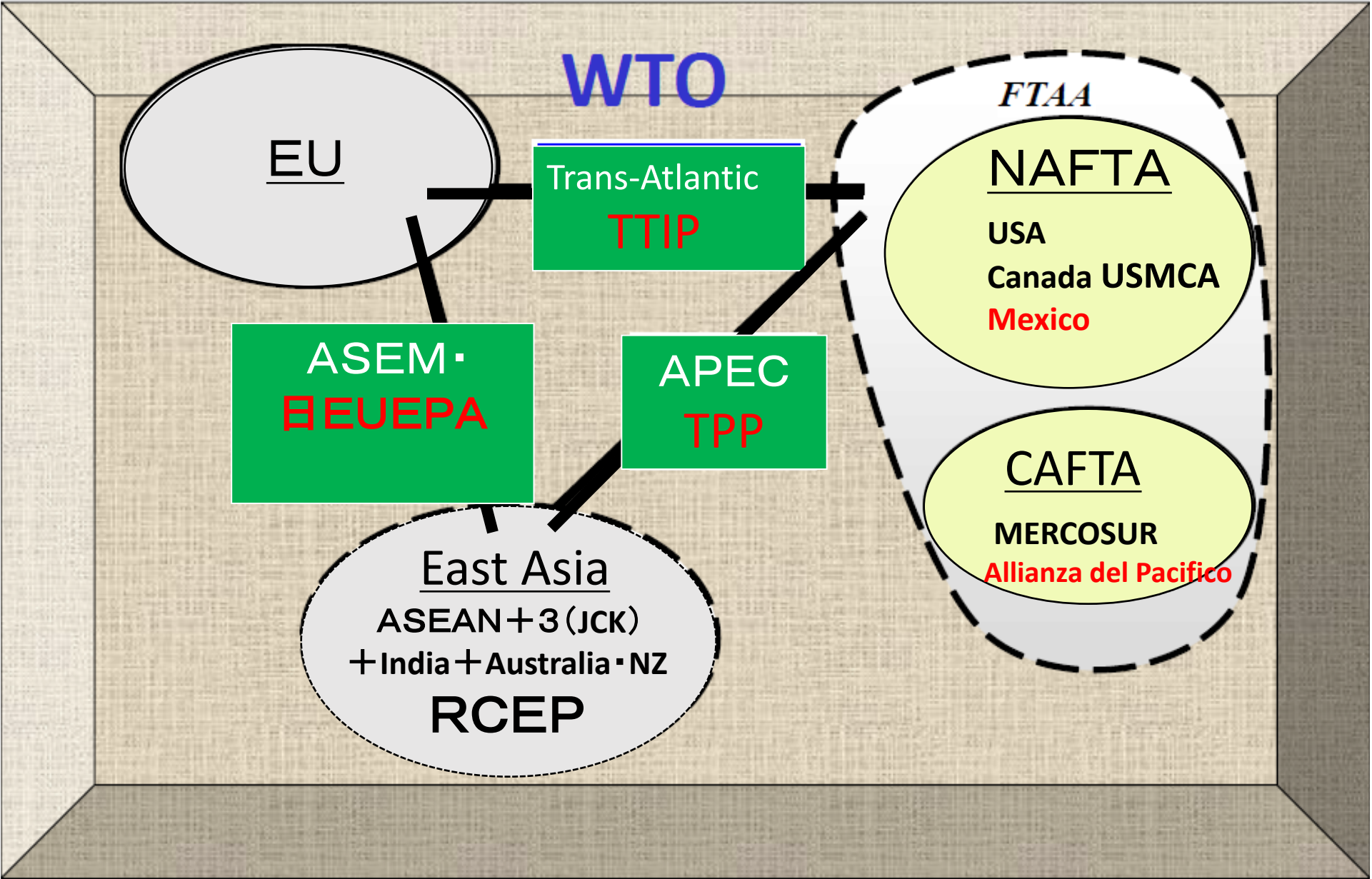
# 5. Concluding Remarks: from a Japanese Perspective

- **TPP/12** as a template for 21<sup>st</sup> Century-type trade agreements
- **TPP/11** to keep momentum for freer trade in Asia-Pacific
- **RCEP/JCK FTA** for updating the production network in East Asia
- **Japan-EU EPA**: the major inter-regional Mega-FTA connecting East Asia and the EU via Japan
- **Japan-Mercosur EPA** to be further explored as a subsequent policy agenda

⇒⇒⇒ to keep trade multilateralism embodied in the **WTO**,  
and thus to maintain **predictability** in international business

# Multilateralizing Regionalism

- **Convergence of Liberalization Efforts in 3 Mega FTAs**, i.e. TPP, TTIP, and the Japan-EU EPA
- **A New Momentum to reinforce the Trade Multilateralism** embodied in the WTO: rule-making in the digital trade, cooperation in the WTO Reform discussions
- **Japan and the Mexico should demonstrate leadership in TPP/11 and beyond**



Thank you for Your Attention  
--- Free Trade for a Better Future ---

